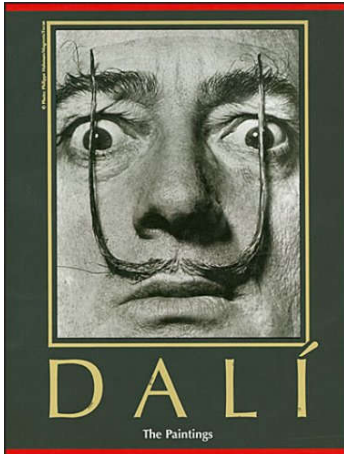


Getting Ready to Meet Dali, a Quick Introduction



What a surprise! Who knew? I was alerted last week by an announcement in the *Monterey Herald* that the Monterey Museum of History and Art was to become the home of a generous resident's collection of graphic works: etchings, lithographs and drawings, plus ornamental items by none other than Salvador Dali. The museum has suffered some budgetary setbacks and offered its spaces as the venue, at a price, for a group eager to use the facilities for exhibits.

Evidently, four groups competed for the opportunity.

Enter Dmitry Piterman, businessman, former soccer club owner, art connoisseur, and collector of 550 plus artworks by Salvador Dali. It was announced in mid February that his collection has been chosen to fill the space. This is early times and, of course, there will be much speculation and wonder, all very appropriate in any consideration of Dali.

I believe that the works of Dali appeal to many of us at several levels of study. His individual images may describe absolute reality, almost that of Vermeer or Rembrandt, yet they are placed in the landscapes of dreams. Figures may be inflated or distorted, may be incongruous with other content or seemingly just frivolity. You wonder and you can't rationalize. We may find the resulting aesthetic reaction fun or upsetting.

One explanation is that for centuries artists have aspired to capture living, breathing reality. Now we have the camera that offers the closest depiction of reality. Psychological developments led to curiosity about the inner workings of the mind and Freudians offered some labels based on ancient mythology. Disney offers art that moves, that is animated. Dali may be showing the mechanisms of dreams or just teasing us with reality that is nonexistent. He was the foremost surrealist, the leader acknowledged by all.

How does Salvador Dali connect with Monterrey? He lived here off and on for seven years during the 1940's, he and his wife, Gala, in one room in the old Del Monte Hotel with Dali doing artwork in another room. He was a showman and special art favorite of Hollywood. Later, in the 1950's, he went through a classical period, became devout in his Catholic faith and painted *The Sacrament of the Last Supper*. The painting has been much criticized by theologians for its modern references and revered by others for its deep spirituality. It hangs in the National Gallery of Art and remains its best-selling print. Each of us reads it in our own way. Hopefully, the new Dali Museum will supplement its extensive graphic collection with images of Dali's paintings.

This is far from a Google map to find your way through the make – believe, the dream world of Dali. Forget the rules of proportion, form and volume; relax and experience an amazing artist at work. The new Dali presence in Monterey should call many to look and wonder. Let's keep up with it!

Blair Hyde, who contributes the anecdote below, brought information about the forthcoming Dali Museum to Accents. Ellie Mark has seen Dali painting the street in New York and strutting around like the showman he was said to be! Share your anecdote.

ASR

Salvador Dali, the Book

In 1942 Salvador Dali wrote his autobiography entitled "The Secret Life of Salvador Dali". Marilyn, then my future wife to be, was so taken with this "new" artist, his work and his bizarre life style, that she bought a 2nd edition copy and sent it to me. At the time I was in the Marine Corps on Guadalcanal and had neither the interest nor the time for Salvador Dali, the Book. So into my foot locker he went. Foot lockers remain in a base camp and catch up with you usually several months later. And so it was that Salvador Dali, the Book, moved on to Guam. After 26 months Salvador Dali, the book, and I returned to San Diego and eventually became part of our home library. When we moved to the Manor our library had to be severely reduced. But Salvador Dali, the book, made the cut and is still a part of our lives.

Now with the new Salvador Dali Museum opening in Monterey, I will finally get to know more about this very talented but strange person who has been part of our lives for so many years.

Blair Hyde

Some of the information in this article is based upon accounts in Monterey newspapers, Wikipedia, Nat'l Catholic Review and the Dali Museum in St. Petersburg FL



EVENTS

THU MAR 10 HALF FAST WALKERS PLAN TO WALK—9

Walkers will head to **Elkhorn Slough**. Sign up on BB. Mike Smith will lead.

MON MAR 14 SYMPHONY PREVIEW – 11:00–L
Todd Samra will tell us about the Monterey Symphony Concert on March 19 and 20. Always informative and entertaining.

TUE MAR 15 MUSIC IN THE LIBRARY – 7:15
Beginning with Beethoven: Concerto for Piano, Violin, Cello and Orchestra in C Major, op. 56 “Triple Concerto”; Followed with Spohr: Violin Concerto No. 8, in A Minor “In Modo di Scena Cantane”; and closing with Gailliet: Variations on Pop Goes the Weasel.

WED MAR 16 MOVIE – 7:15 – MH

“*Brooklyn*” A profoundly moving story of a young Irish girl navigating her way through 1950's Brooklyn.

THU MAR 17 HALF FAST WALKERS PLAN TO WALK—9

Walkers will head to **Asilomar North**. Sign up on BB. Madeline Wood will lead.

THUR MAR 17 DAYTRIPPERS GO TO THE GOLDEN STATE THEATRE—6:15PM

Great news!!! Free concert, see the wonderful Jazz

 United States Army Field Band. Sign up for free tickets. The group will be served an early dinner at 5:15pm in the casual dining area. We will leave as a group via Manor bus at 6:15pm. Arrive at the

Theatre in time for a 7pm performance. Sign up at the bulletin board. A fun evening for one and all.

Otto Neely

TUE MAR 22 MUSIC IN THE LIBRARY – 7:15

Andy Palaciao and The Garifuna Collection; Watina (I Called Out), Weyu Larigi (Day to Day), Miami, Baba (Father), Gaganbadiba (Take Advice), Beiba (Go Away), Sin Precio (Worthless), Yagane (My Canoe), Aguyuha Diduhenu (My People have Moved On), Ayo Da (Goodbye My Dear), Amunegu (In Times to Come).

WED MAR 23 HEALTH ADVISORY FORUM – 10:30 – MH

Dr. Debroah Malka and Karen Mankins will speak about Medical Marijuana.

WED MAR 23 MOVIE – 7:15 – MH

“*Quill, The Life of a Guide Dog*” A story from Japan about the lifespan of a yellow Labrador retriever from puppyhood to old age. What sets this film apart is that it is realistic in every aspect.

UPCOMING EVENTS

MON MAR 28 MONDAY MORNING FORUM – 10:30 – MH

Phyllis Cleveland Flies on 9/11 From Osaka With no U.S. Airports Open



On 9/11 Phyllis Cleveland was a pilot for United Airlines in the cockpit of a Boeing 747 with 240 sleeping passengers en route to San Francisco from Osaka, Japan. She had been a United pilot for more than 12 years, but that flight was unlike any other.

Four and one half hours from SFO they received an alert: “There has been an apparent act of terrorism in New York... there may be additional hijackings in progress...”

Don't miss it.

Marty Rosen

SAT APR 30 DAYTRIPPERS GO ON A GARDEN TOUR—1:15PM

“Cottages, Gardens and Cantatas” is presented by the Carmel Bach Festival. The Tour will feature three homes and gardens on Carmel point and two within iconic Carmel-By-The-Sea featuring historic homes built around the time Carmel became a city. Bus departs the Manor at 1:15PM and returns at 4:30PM; make checks for \$40.00 payable to “CVMRCDT” and send to Mary Krecki by Friday, April 22.

TUE-THUR SEP 27-29 DAYTRIPPERS GO TO YOSEMITE—

An initial deposit is required to hold your space. For the Awahnee Hotel the deposit is \$263.00 per person. For the Yosemite Lodge the deposit is \$136.00 per person. Your deposit is fully refundable until 90 days prior to the departure. All cost are based on a minimum of 30 passengers. Be sure to ask about trip cancellation insurance. Final payment is due August 12. Sign up immediately at the Bulletin Board and make your checks payable to “CVMRCDT” and give to Lari. Please direct questions to Lari Newbury.

IN MEMORIAM

3/3 Minot Simons

NEW/SOON-TO-BE RESIDENTS

Lawson and Joan Adams Leon and Sheila Cooper
Melvin and Mary Britton William and Julie Obering
Deanna Woodhour Jane Upp
Ken and Sandy Rich

Happy Birthday

3/11	Mary K.	3/19	Nancy M.
3/12	Grace M.	3/20	Joan R.
3/15	Lydia H.	3/21	Mary K. C.
3/16	John A.	3/24	Betty B.

My Life of Public Service, Part 2

By Dick Heuer

Continued from last issue

From Washington D.C. to Carmel Valley:

Medical and family concerns prompted me to retire from CIA in 1979. I left with a contract to continue writing papers about how to improve intelligence analysis, and I continued on contract with CIA, off and on, for the next 30 years. I moved with my wife and children to the Monterey Peninsula to be near the Naval Postgraduate School here, and we bought a house in a new development off Schulte Road. The first two years I wrote more papers for CIA as requested and taught classes at the Navy School about my new approach to analysis. Then I started working with a Navy School unit that specialized in identification of Soviet deception and wrote a chapter for their 1982 book on *Strategic Military Deception*.



Detecting Soviet Deception:

CIA asked me in 1983 to develop and help teach a one-week training course on how to identify Soviet deception. To teach this course I went back to Washington for 10 days four times a year, and I did this for four years. For this course, I developed a new analytic method called Analysis of Competing Hypotheses (ACH) which became the core of the training course and some years later became the basis for an award from the CIA Director for my “superior accomplishment in Counter Denial and Deception in the Intelligence Community.” The methodology I developed for that course is what I’m best known for and is still being used for many other purposes as well.

I also wrote for this course what many consider the definitive analysis of the very controversial Nosenko case. Yuriy Nosenko was a Soviet intelligence (KGB) officer who defected in Switzerland in 1964. Whether Nosenko was a very valuable source or a phony defector aimed at disrupting and penetrating CIA was the foundation of a long (at least 10 year) intense, ugly, bitter, angry, and disruptive battle within CIA that affected the career of many CIA officers including myself. My analysis after gaining full access to the entire file concluded that Nosenko was an honest and valuable defector, but there was good reason to believe otherwise when he first defected. CIA later declassified my report in order to allow it to be included in the book *Inside the CIA’s Private World* published by Yale University Press in 1995. That book also has two of the early papers I wrote about intelligence analysis.

After four years I stopped teaching this course on deception to take on other work, but the methodology I developed for that course, called Analysis of Competing Hypotheses, is still being used today. In 1996 I was invited back to Washington to receive from the Director of CIA a Certificate of Appreciation for “Superior Accom-

plishment in Counter Denial and Deception in the Intelligence Community.” I’m aware of, but can’t disclose, the successful case that prompted this award.

Local Activities: My continuing work for CIA did not interfere with my becoming active in local affairs. I was elected to three consecutive four-year terms as a Director of the Monterey Peninsula Water Management District, from 1983 to 1995. I purchased and ran the local, biweekly newspaper, the *Carmel Valley Sun*, from 1983 to 1989. In one issue of the *Sun* I suggested it was time to have a Carmel Valley History Society and set a meeting time and place for anyone interested in this. The History Society was created at that meeting and eventually raised the funds to build our new Carmel Valley Museum. My final issue of the *Sun* was a 56-page history of

Carmel Valley, written for our celebration of the 100th year anniversary of the Carmel Valley post office. The Carmel Valley post office is older than the Carmel post office. I also participated in the planning and prepared all the advertising for Karin Strasser Kauffman’s two successful election campaigns for County Supervisor.

Psychology of Intelligence Analysis: In about 1996, the head of CIA’s Center for the Study of Intelligence told me he still had his personal collection of all the papers about analysis that I had written for distribution within the agency, and that he would pay me to put all this into book form for publication by the Center for the Study of Intelligence. This book, *Psychology of Intelligence Analysis*, was very well received when published in 1999. A little later, the Center invited academics and other analysts from all over the country to a symposium to discuss my book and its implications for the handling of intelligence analysis. There was full agreement that my book would help analysts compensate for the normal human mind’s limitations in dealing with complex problems that typically involve ambiguous information, multiple players, and evolving circumstances.

I was told that a general at the Defense Department ordered 10,000 copies for his command. The International Association of Law Enforcement Intelligence Analysts honored my book as “the year’s most significant contribution to the literature of law enforcement intelligence.” Israeli intelligence translated the book into Hebrew. A business consultant in Brazil translated it into

Portuguese but edited it to focus more on business analysis and less on intelligence analysis.

Intelligence Analysis Failures: The surprising 9/11 terrorist attack in 2001 and erroneous 2002 National Intelligence Estimate on Iraqi weapons of mass destruction, that led to the war with Iraq, demonstrated a need to reassess how intelligence analysis is done. The Weapons of Mass Destruction Commission that was convoked by Congress after the Iraq fiasco criticized the Intelligence Community for its flawed analytic process that failed to challenge analytic mindsets, examine key assumptions, consider alternative hypotheses, or detect deceptive reporting.

The Commission's recommendations were exactly what I had previously recommended in my *Psychology of Intelligence Analysis* book. My book and the subsequent automation of my Analysis of Competing Hypotheses (ACH) technique played a significant role in the rather rapid evolution to how intelligence analysis is done today. I received the International Association for Intelligence Education's annual achievement award for 2008.

My Recent Book: The success of ACH led managers and their analysts to start thinking about other analytic techniques that might fit well with ACH or help with other types of intelligence problems. Randy Pherson, an outstanding retired CIA analyst and good friend of mine, started with me to identify other types of analytic techniques that intelligence analysts ought to be familiar with. We identified 50 basic, analytic techniques, categorized them according to how each technique is best used, and provided step-by-step guidance on how and when to use each technique. The techniques included such things as Mind Maps, Structured Brainstorming, Decision Matrix, Scenarios Analysis, Diagnostic Reasoning, Argument Mapping, Key Assumptions Check, Delphi Method, and Red Team Analysis.

All of these analytic techniques are thought processes that can be externalized in a systematic and transparent manner so they can be shared, built on, and easily critiqued by others. Each technique leaves a trail that other analysts and managers can follow to see the basis for an analytic judgment. These techniques are commonly used in a collaborative team or group effort in which each step of the analytic process exposes analysts to divergent or conflicting perspectives. This transparency also helps ensure that differences of opinion among analysts are heard and seriously considered early in the analytic process. This is a radical change from how most analysis used to be done.

Pherson and I put this information together in a book, *Structured Analytic Techniques for Intelligence Analysis*, published by Sage Publications Ltd. in 2010. It sold so well that a second edition was published in 2014. This edition with several significant changes is now being used by intelligence agencies, military, police, and international businesses in at least 20 different countries. The book has just been translated into Spanish and a Chinese translation is in process. My work on the second

edition was done during my time here at the Manor.

Personnel Security: 1986 became known in Washington, D.C. as the "Year of the Spy" as so many Americans, especially military personnel, were arrested for espionage that year. This led to the creation of a new Defense Department unit, the Defense Personnel Security Research Center, abbreviated PERSEREC, located in Monterey. Its mission was, and still is, to do research on ways to improve the DoD personnel security system. At that time there were about 3 million Americans with a security clearance. Today, that's up to about 5 million so security is a very big business.

When I contacted this new office and offered my services in 1989, we hit it off very well, and I worked for PERSEREC about half-time at my convenience until my wife became terminally ill in 2011. When she passed away in 2012, I moved to the Manor. My main focus at PERSEREC was creating and maintaining two major websites. Both of these websites are unclassified and designed to be downloaded by other organizations to put on their own website for their own people.

The first website, named "Adjudicative Desk Reference," provides information on the following 13 categories of behavior that should be considered before approving a security clearance: Alcohol Consumption, Allegiance, Criminal Conduct, Drug Involvement, Finances-Affluence, Finances-Compulsive Gambling, Finances-Debt, Foreign Influence, Foreign Preference, Handling Protected Information, Outside Activities, Personal Conduct, Personal Conduct-Falsification, Psychological Conditions, Sexual Behavior, and Use of IT Systems. This website has about 360 pages and is used for training personnel who conduct personnel security investigations or make the personnel security decision. It is also available to potential job applicants who might be wondering if they are eligible for a security clearance.

The other website, "Online Guide to Security Responsibilities" provides an all-in-one source for introducing new personnel to life in a secure world. It provides a wealth of information that security officers can draw on to prepare their own security awareness briefings for their personnel or that cleared personnel can use to learn more about their own security obligations. The software covers a variety of topics including (but not limited to) protecting classified information, reporting unreliable or suspicious behavior, understanding and helping with personal problems, foreign espionage threats and methods, and computer vulnerabilities.

ONGOING ACTIVITIES

See also *Master Schedule of Ongoing Activities*
(C 8-9 Residents' Handbook)

<u>MON</u>	Chair Exercise MH 8:30-8:45AM Monday Morning Forum (4th) MH 10:30AM Advanced Exercise MH 11:00-11:45AM Duplicate Bridge GR 1:00PM Dominoes GR 7:15PM	<u>THUR</u>	Chair Exercise MH 8:30-8:45AM Half-Fast Walkers 9:00AM Adv. Water Exercise SP 9:30-10:15AM Table Tennis MH 1:15-3:15PM Bingo (2nd & 4rd) GR 7:15PM
<u>TUES</u>	Chair Exercise MH 8:30-8:45AM Council Meeting (2nd) CR 9:30AM Adv. Water Exercise SP 9:30-10:15AM Worship Services (1st) H 10:30AM Communion Service (3rd) HC 10:30AM Lawn Bowling PG 1:15-3:15PM Sing For Fun (1st & 3rd) WP 2:30PM Music In The Library L 7:15PM	<u>FRI</u>	Chair Exercise MH 8:30-8:45AM Balance and Stretch MH 9:15-9:45AM Strength Circuit Training FC 11:00-11:45AM Bookmobile 12:45-1:15PM (Every other Friday from Mar. 11) Lawn Bowling PG 1:15-3:15PM Social Bridge GR 7:15PM
<u>WED</u>	Chair Exercise MH 8:30-8:45AM Balance and Stretch MH 9:15-9:45AM Java w/Jane (3rd) (3/17) PL 9:30AM Advanced Exercise MH 11:00-11:45AM Strength Circuit Training FC 11:00-11:45AM Communion Service (3rd) WP 11:15AM Movie Night(1st, 2nd, 3rd & 4th)MH 7:15PM	<u>SAT</u>	Chair Exercise MH 8:30-8:45AM Adv. Water Exercise SP 9:30-10:15AM Putting (2nd) PG 10-11:30AM Wine Dinner Group (2nd) PDR 5:30PM Music on the Menu DR. (Mar.20) 5:30-7:15PM

LOCATION LEGEND

CR Conference Room(s)	DR Dining Room	GR Game Room	H Hillcrest
HC Health Center	HG Hall Gallery	L Library	MH Meeting House
PDR Private Dining Room	PG Putting Green	PL Pavilion Lounge	SP Swimming Pool
CR Conference Room(s)	DR Dining Room	GR Game Room	H Hillcrest

Bulletin Board

Naming Unnamed Gifts

By George Wilson



Doubling our food with richness through knowing others and ourselves much better.

Finally, gifts of grace
Whereby we bless each other, "and how are you today!"
"Much better, thank you."
A Holy Communion, Celebration and many times
In many ways.

Unknown, unnamed gifts might fall below some line of discreteness at Carmel Valley Manor where all men now have other ladies than their wives, as goes for women and we men, adding depth and breadth to how we mingle every day.

And then stories we share at breakfast lunch and dinner,

Clinic Clips

"Procedures? Surgeries?"



A request. A reminder. A plea!!

Whenever any procedure or surgery is planned, no matter how minor it seems, please contact the clinic so that we can best assist you and meet your needs following the procedure. In addition to notifying the clinic, please call our Health Care Center and talk with Janet Coyne or Chris Regan. We need to know all the details: the date, type of procedure and probable date and time of admission (if you need to be admitted to our Health Center) and any special needs you may have. Our entire health care team would like to help you understand what to expect after your surgery/procedure. **Another plea, just as important.** Please call or stop by the clinic with any changes in your medications! An inaccurate list can be detrimental to your health while an accurate list can keep you healthy. And if you are admitted to the Health Center, meds on your list will be ordered for you which may cost you more money if we order medications you are no longer taking.

Connie Hays



Lawson and Joan Adams

The Adams are California through and through. They must like it here. Joan was born in Oakland but grew up in Orinda. She moved to Orinda just before the tunnel was finished.

After a brief schooling at the Dominican Convent, she finished high school in the public system. Then on she went to Cal where she met Lawson. They married in 1951 before Joan had a chance to graduate and before Lawson went into the Navy. After the Navy they moved to Sacramento and had five children. Joan had her work cut out for her with four boys and one girl. She and her daughter are still very close. Joan became involved in charity work, swimming, and golf. She still plays nine holes of golf, and you may see her in water aerobics in the future. She enjoys writing and did quite a bit of that in her charity work.

Joan's parents lived in Pebble Beach. In 1980 The Adams bought their house and remodeled. In 1996 they rebuilt the house and became residents of Pebble. They

also have a home in Palm Desert which they are trying to sell.

Ever since the Gold Rush Lawson's family has lived in Sacramento. No, they didn't dig up a fortune. He grew up in Sierra Oaks just outside of the city. On to Menlo Junior College and then Cal. He was a very tall rugby player. Back to Sacramento where he made a career out of developing strip malls.

Lawson enjoys fishing and once put a double wide trailer on the banks of Chiloquin River in Oregon. He had learned to fly by then and piloted his own plane to his "fish camp" in Oregon. He also flew that plane in tandem with others, including Joan, to fishing spots in Alaska. They were instructed to follow the roads and to fly below the clouds. A little tricky when the clouds came down to ground level. He also plays golf.

The Adams have traveled extensively and even went around the world at one point. They considered India to be their most intriguing trip, but they are not interested in going back. Their children are all living within driving distance, and they have nine grandchildren.

Please welcome them to the Manor!

Kay Enbom

a la mode francaise



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